West OSO Independent School District District Improvement Plan

2024-2025



Board Approval Date: November 18, 2024

Mission Statement

Enrich and build a progressive school community through relevant and diverse opportunities. Students will explore and identify career interests and pathways.

Vision

Embrace real world education to ensure self-reliant and socially responsible citizens.

Value Statement

In West Oso ISD, We Believe:

- parents/guardians are the child's first and best teachers
- in the strength of business, community, and higher education partnerships
- students' confidence and self-awareness grows through personalized learning environments
- in open, constructive, and mutually respectful communication between all school community members
- in the power of problem-solving, creativity and perseverance, preparing students for an ever changing world
- all members of the learning community are entitled to be safe and secure from violence, threats and anyone who seeks to do harm.
- in early and ongoing identification of students to provide academic and behavioral supports that address individualized behavior and learning needs.

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Comprehensive Needs Assessment

Revised/Approved: October 15, 2024

Demographics

Demographics Summary

West Oso ISD is located in Corpus Christi, TX. During the 2023-2024 school year, there was a total of 1,908 students enrolled in four campuses. 9.59% of the students are African American. 87.4% of the students are Hispanic. 2.49% of the students are White. 91.88% of the students are economically disadvantaged. 9% of the students are Emergent Bilingual. 14% of the students are served in the Special Education program. There were a total of 364 students transferring into the district, and 118 transferring out of the district.

Demographics Strengths

West Oso ISD is receiving considerably more transfer students into the district than are leaving the district.

Problem Statements Identifying Demographics Needs

Problem Statement 1 (Prioritized): Student enrollment has been declining since 2019. **Root Cause:** There is an increase in students attending charter schools, home virtual programs, and homeschooling programs.

Student Learning

Student Learning Summary

WOE STAAR Data 2024

WOJH STAAR Data 2024

WOHS STAAR Data 2024

WOHS EOC Data 2024 District, Region, State

Amplify Data 2022-2024

RDA Data 2024

Student Learning Strengths

- 1. College, Career and Military Readiness data showed that 88% of all the students received a point.
- 2. English 2 scores increased at all levels of achievement.
- 3. Algebra I scores increased at all levels of achievement.
- 4. US History scores increased at the approaches and meets levels of achievement.
- 5. English I scores increased at the meets and masters level of achievement.
- 6. Biology scores increased at the meets level of achievement.
- 7. Eighth grade Social Studies and Science scores increased at all levels of achievement.
- 8. Algebra I scores at WOJH increased at all levels of achievement.
- 9. K-2 Amplify data continues to show year by year progress.

Problem Statements Identifying Student Learning Needs

Problem Statement 1 (Prioritized): Achievement scores in reading and math are not showing growth in most areas in grades 3-7. Science in grade five is an area of extreme weakness. **Root Cause:** Instruction is not aligned with the format and rigor of the STAAR 2.0 examination.

Problem Statement 2 (Prioritized): Achievement at the Meets and Masters level in the district is lower than regional and state comparative data in all grade levels and content areas with the exception of Grade 4 Mathematics, Grade 8 Mathematics, Algebra I, U.S. History. **Root Cause:** Instruction is not aligned with the format and rigor of the STAAR 2.0

5 of 45

examination.

District Processes & Programs

District Processes & Programs Summary

1. The District conducts <u>Professional Learning Survey</u> yearly. Professional development is set up according to the needs identified in the survey. Additional professional development needs and offerings are based on:

- Professional learning needs identified through T-TESS observations.
- Safety and Security training (including CPI, Threat Assessment)
- Trainings in Special Programs (504, Special Education, EB, GT)
- Trainings based on STAAR/EOC/other academic data
- Training based on newly adopted curricular programs and resources

SBEC Professional Development Plan 2024-2025

2. Leadership and Decision Making Processes

- The District cabinet team meets weekly.
- District Advisory Team meets four times per year: September, November, February, May
- District Advisory Team has sub-committees meet based on Priorities to develop strategies
- District Advisory Team conducts an annual evaluation in May of each year
- District Administration conducts Staff Focus groups in the Spring of each year to have an opportunity to hear needs from a larger audience of stakeholders.

3. Communication

- The Superintendent shares a Weekly Update throughout the year.
- The District Leadership Team meets monthly to share key information and make collaborative decisions.
- <u>District Negotiables and Non-Negotiables 2024-2025</u> serve as a key communication piece for expectations around Curriculum and Instruction.
- The Parent Square app is utilized to communicate with parents, staff, and secondary students
- The District hosts a Leadership Academy each July to communicate information about programs, scheduling, initiatives, priorities for the year.

4. Scheduling

- In June of each year, the District Leadership Team along with teacher representatives from each campus to develop the Professional Development Plan for the year.
- In July, during the Leadership Academy, the district and campus leaders put key dates on calendar for the year (special events, activities)

5. Safety

- At every District Leadership Meeting, Safety is on the agenda to check-in with campus leaders regarding safety needs.
- The District maintains a running document of <u>Safety and Security</u> measures including both trainings and equipment/software/supply needs.

District Processes & Programs Strengths

- 1. Negotiables and Non-Negotiables
- 2. Systems for meetings (Cabinet, District Leadership Team, District Advisory Team)
- 3. Communication regarding attendance and processes for improving attendance.
- 4. System for supporting early career teachers.
- 5. Shared Google Folders for many processes. District uses Running shared notes consistently to improve communication and organize information.

Problem Statements Identifying District Processes & Programs Needs

Problem Statement 1 (Prioritized): Transfer system has been an area of weakness, resulting in the loss of potential students to the district. **Root Cause:** The current system had many levels of approvals and inefficient methods of communication between staff and with parents.

Problem Statement 2 (Prioritized): New non-teaching staff feel unsupported and lacking in training. **Root Cause:** Systems of on-boarding and training new staff have not been established for non-teaching personnel.

Perceptions

Perceptions Summary

WOE PBIS Student Climate Survey

WOJH PBIS Student Climate Survey

WOHS PBIS Student Climate Survey

Title I Parent and Family Engagement Survey

Summarized areas of strength:

The feedback about West Oso ISD highlights several key themes:

- 1. **Community and Family Atmosphere**: Many responses emphasize the close-knit, family-oriented environment of the district, where staff and students are well-known and supported. There's a strong sense of camaraderie among teachers and staff, fostering a positive and collaborative culture.
- 2. **Supportive Leadership**: The leadership, particularly the superintendent, is praised for being approachable and transparent. Staff appreciate the open lines of communication and the administration's commitment to student and teacher success.
- 3. **Student Opportunities and Resources**: The district provides various extracurricular and educational programs, which are seen as beneficial for student growth. Staff members appreciate the resources available, including libraries and technology that enhance learning.
- 4. **Community Involvement**: There is a notable emphasis on community support and involvement, with many initiatives aimed at fostering strong ties between the school and the local community. Parents are engaged, and there are collaborative efforts with local businesses.
- 5. **Positive Environment**: Staff express gratitude for the positive work environment, where teachers are encouraged to collaborate and support one another. The district is described as having high expectations for student success while maintaining a supportive and inclusive atmosphere.

Overall, the responses reflect a strong commitment to fostering a caring, community-focused educational environment that prioritizes student success and well-being.

Summarized needs for Improvement:

The data outlines a range of concerns and suggestions from educators and staff within a school district, focusing on several key themes:

- 1. **Compensation and Benefits**: There is a strong demand for better pay, competitive compensation, stipends for specific roles (like special education), and improved benefits. Many expressed that current salaries do not reflect the workload or expectations.
- 2. **Communication and Transparency**: Staff reported a lack of effective communication from administration regarding policies, expectations, and important decisions. Suggestions include timely updates about events, clarity on administrative changes, and more involvement in decision-making processes.
- 3. **Professional Development**: There is a call for enhanced training opportunities, especially in special education and classroom management. Staff highlighted the need for ongoing support rather than just initial training.

- 4. **Work Environment and Culture**: Many emphasized the importance of recognizing and valuing teachers through more consistent appreciation efforts and addressing the morale issues stemming from favoritism and a toxic work culture. Suggestions include team-building events and a more positive recognition system.
- 5. **Discipline and Accountability**: Concerns were raised about inconsistent disciplinary practices for students and the need for accountability among staff. There's a desire for clearer policies and more stringent enforcement of rules.
- 6. **Support for Special Education**: There is a need for better training for general education teachers regarding special education laws and protocols, as well as improved resources for bilingual and special needs students.
- 7. **Resource Allocation**: Staff expressed frustration over inadequate supplies and the need for better budgeting to support classroom needs.
- 8. **Overwork and Staffing Issues**: Many educators feel overwhelmed by the demands placed on them, with too many responsibilities and not enough staffing, particularly substitutes.

Perceptions Strengths

- 1. Overall, students and staff feel safe.
- 2. Staff appreciate the strong community and family atmosphere within the district.
- 3. Overall, positive about communication.

Problem Statements Identifying Perceptions Needs

Problem Statement 1: There is a concern regarding pay and adults being burned out because they have multiple responsibilities. **Root Cause:** The district is extremely limited on funding since we haven't received additional funding per students since 2019, our Special Education population continues to grow overall and in the severity of student needs, and the district has a low fund balance.

Problem Statement 2: There is a concern about specialized training (for example Special Education, Reading, Classroom Management). **Root Cause:** There is training for early career teachers and ongoing training on identified needs. There are some constraints regarding funding, but overall, more communication regarding individual needs would help address the issue.

Priority Problem Statements

Problem Statement 1: Student enrollment has been declining since 2019.

Root Cause 1: There is an increase in students attending charter schools, home virtual programs, and homeschooling programs.

Problem Statement 1 Areas: Demographics

Problem Statement 2: Transfer system has been an area of weakness, resulting in the loss of potential students to the district.

Root Cause 2: The current system had many levels of approvals and inefficient methods of communication between staff and with parents.

Problem Statement 2 Areas: District Processes & Programs

Problem Statement 3: New non-teaching staff feel unsupported and lacking in training.

Root Cause 3: Systems of on-boarding and training new staff have not been established for non-teaching personnel.

Problem Statement 3 Areas: District Processes & Programs

Problem Statement 4: Achievement scores in reading and math are not showing growth in most areas in grades 3-7. Science in grade five is an area of extreme weakness.

Root Cause 4: Instruction is not aligned with the format and rigor of the STAAR 2.0 examination.

Problem Statement 4 Areas: Student Learning

Problem Statement 5: Achievement at the Meets and Masters level in the district is lower than regional and state comparative data in all grade levels and content areas with the exception of Grade 4 Mathematics, Grade 8 Mathematics, Algebra I, U.S. History.

Root Cause 5: Instruction is not aligned with the format and rigor of the STAAR 2.0 examination.

Problem Statement 5 Areas: Student Learning

Comprehensive Needs Assessment Data Documentation

The following data were used to verify the comprehensive needs assessment analysis:

Improvement Planning Data

- District goals
- Campus goals
- HB3 Reading and math goals for PreK-3
- HB3 CCMR goals
- Performance Objectives with summative review (prior year)
- Campus/District improvement plans (current and prior years)
- Covid-19 Factors and/or waivers for Assessment, Accountability, ESSA, Missed School Days, Educator Appraisals, etc.
- Planning and decision making committee(s) meeting data
- State and federal planning requirements

Accountability Data

- Texas Academic Performance Report (TAPR) data
- Student Achievement Domain
- Student Progress Domain
- Closing the Gaps Domain
- Comprehensive, Targeted, and/or Additional Targeted Support Identification data
- Accountability Distinction Designations
- RDA data

Student Data: Assessments

- State and federally required assessment information
- STAAR current and longitudinal results, including all versions
- STAAR End-of-Course current and longitudinal results, including all versions
- STAAR Emergent Bilingual (EB) progress measure data
- Texas English Language Proficiency Assessment System (TELPAS) and TELPAS Alternate results
- Texas Primary Reading Inventory (TPRI), Tejas LEE, or other alternate early reading assessment results
- Postsecondary college, career or military-ready graduates including enlisting in U. S. armed services, earning an industry based certification, earning an associate degree, graduating with completed IEP and workforce readiness
- Advanced Placement (AP) and/or International Baccalaureate (IB) assessment data
- Career and Technical Education (CTE) Programs of Study data including completer, concentrator, explorer, participant, and non-participant information
- SAT and/or ACT assessment data
- PSAT
- Student failure and/or retention rates
- Local diagnostic reading assessment data
- · Local benchmark or common assessments data
- Texas approved PreK 2nd grade assessment data
- Texas approved Prekindergarten and Kindergarten assessment data

Grades that measure student performance based on the TEKS

Student Data: Student Groups

- Race and ethnicity data, including number of students, academic achievement, discipline, attendance, and rates of progress between groups
- Special programs data, including number of students, academic achievement, discipline, attendance, and rates of progress for each student group
- Economically disadvantaged / Non-economically disadvantaged performance and participation data
- Male / Female performance, progress, and participation data
- Special education/non-special education population including discipline, progress and participation data
- At-risk/non-at-risk population including performance, progress, discipline, attendance, and mobility data
- Emergent Bilingual (EB) /non-EB data, including academic achievement, progress, support and accommodation needs, race, ethnicity, gender etc.
- Career and Technical Education (CTE) Programs of Study data including completer, concentrator, explorer, participant, and non-participant achievements by race, ethnicity, gender, etc.
- Section 504 data
- Homeless data
- · Gifted and talented data
- Dyslexia data
- Response to Intervention (RtI) student achievement data
- Dual-credit and/or college prep course completion data

Student Data: Behavior and Other Indicators

- Completion rates and/or graduation rates data
- Annual dropout rate data
- Attendance data
- Discipline records
- Student surveys and/or other feedback
- Class size averages by grade and subject
- School safety data
- Enrollment trends

Employee Data

- Staff surveys and/or other feedback
- Teacher/Student Ratio
- State certified and high quality staff data
- Professional development needs assessment data
- Evaluation(s) of professional development implementation and impact
- · T-TESS data

Parent/Community Data

- Parent surveys and/or other feedback
- Parent engagement rate

Support Systems and Other Data

- Processes and procedures for teaching and learning, including program implementation
- · Communications data
- Budgets/entitlements and expenditures data

Goals

Revised/Approved: November 18, 2024

Goal 1: P1: Ensure Student Success and Well-being

Performance Objective 1: Improve academic achievement for all students

Outcomes:

WOISD will increase grades K-2 mCLASS literacy scores from 57% at benchmark to 68% at benchmark.

WOISD will increase grades K-2 mCLASS literacy scores from 31% above benchmark to 36% above benchmark.

WOISD will improve all grade levels/all subjects STAAR Achievement at the Approaches level from 71% to at least 85%.

WOISD will improve all grade levels/all subjects STAAR Achievement at the Meets level from 36% to at least 60%.

WOISD will improve all grade levels/all subjects STAAR Achievement at the Masters level from 9% to at least 20%.

High Priority

HB3 Goal

Evaluation Data Sources: Formative and Summative Assessments, STAAR/EOC assessments, BOY/EOY data for all grade levels and content areas

Strategy 1 Details	Reviews			
Strategy 1: Implement an aligned curriculum based on effective teaching and learning practices including using: systematic		Formative		Summative
reading instruction (Heggerty, Really Great Reading, Guided Reading, Writing Workshop) Eureka Math, Carnegie, STEMSCOPES, cross-curricular planning, and writing across the curriculum.	Oct	Jan	Apr	June
Strategy's Expected Result/Impact: Increase student performance through the use of HQIM Staff Responsible for Monitoring: C&I, Principals	N/A			
Results Driven Accountability - Equity Plan Funding Sources: HQIM - Strong Foundation Implementation Grant, HQIM - Title I (211), HQIM - EMAT				

Strategy 2 Details		Reviews			
Strategy 2: Utilize multiple forms of assessment to make data-informed instructional decisions through consistent		Formative		Summative	
implementation of PLCs.	Oct	Jan	Apr	June	
Strategy's Expected Result/Impact: Promote collaboration and research based instructional strategies. Students will receive instruction based on grade level TEKS and their current level of mastery leading to student achievement.	N/A				
Staff Responsible for Monitoring: C&I, Principals					
Summary Country and the sum of th					
Results Driven Accountability - Equity Plan					
Funding Sources: Professional Learning on data disaggregation and individual/group goal setting Title IV (289),					
Data disaggregation software and programs (Lead4ward, Eduphoria) - Title I (211)					
Strategy 3 Details		Rev	iews		
Strategy 3: Provide interventions and individualized instructional support through a Multiple Tiered System of Support	Formative			Summative	
including: during the day and after school tutoring, small group instruction, and specialized tools/resources/technology. Utilize IXL as a Tier II intervention support in grades 4-8.	Oct	Jan	Apr	June	
Strategy's Expected Result/Impact: All students will be able to experience academic growth.	N/A				
Staff Responsible for Monitoring: C&I, Principals					
Stail Responsible for Monitoring. Ceef, Timespais					
Problem Statements: Student Learning 1					
Funding Sources: Zearn - Blended Learning Grant, Boost - EMAT, IXL - EMAT, During the day tutors - Title I					
(211)					
Strategy 4 Details		Rev	iews		
Strategy 4: Provide rigorous learning opportunities that challenge all learners through differentiated coursework, co-		Formative		Summative	
curricular and extracurricular activities including: Pre-AP, GT projects, GT academy, small group instruction, dual credit,	Oct	Jan	Apr	June	
UIL competitions, and Spelling Bee.	N/A				
Strategy's Expected Result/Impact: All students will be able to reach their maximum potential.	1,71				
Staff Responsible for Monitoring: C&I, Principals					
Funding Sources: AP Testing Materials - Title IV (289), Dual Credit Books - EMAT					
No Progress Accomplished Continue/Modify	X Discor	ntinue			
Accomplished — Continue/Wodiny	Discol	itiiluc			

Performance Objective 1 Problem Statements:

Student Learning

Problem Statement 1: Achievement scores in reading and math are not showing growth in most areas in grades 3-7. Science in grade five is an area of extreme weakness. Root Cause: Instruction is not aligned with the format and rigor of the STAAR 2.0 examination.

Goal 1: P1: Ensure Student Success and Well-being

Performance Objective 2: Prepare students for post-graduation college, career, and military success CCMR)

Outcomes:

WOISD will increase College, Career, Military, Readiness from 88% to 92%.

WOISD will increase students graduating TSI complete from 24% to 30%.

High Priority

HB3 Goal

Evaluation Data Sources: TSI, ACT/SAT, Industry Based Certifications, Enrollment in post-secondary college and trade schools.

Strategy 1 Details		Reviews			
Strategy 1: Provide opportunities for dual credit work and additional college credit through AP exams. Students have the		Formative		Summative	
opportunity to earn credits, become CORE complete, and/or completing an associate's degree through the Early College High School Program through counseling, AVID, and College Readiness course.	Oct	Jan	Apr	June	
Strategy's Expected Result/Impact: Students will graduate high school college and career ready.	N/A				
Staff Responsible for Monitoring: C&I, High School teachers, administrators and counselors					
Results Driven Accountability - Equity Plan Funding Sources: Welding and Health Science supplies and equipment - Perkins (244)					
Strategy 2 Details		Rev	iews		
Strategy 2: Support students in passing TSI examinations through Summer Bridge and ongoing during the day and after		Rev Formative	iews	Summative	
Strategy 2: Support students in passing TSI examinations through Summer Bridge and ongoing during the day and after school/Saturday tutoring opportunities.	Oct		iews Apr	Summative June	
Strategy 2: Support students in passing TSI examinations through Summer Bridge and ongoing during the day and after	Oct N/A	Formative	· .		
Strategy 2: Support students in passing TSI examinations through Summer Bridge and ongoing during the day and after school/Saturday tutoring opportunities. Strategy's Expected Result/Impact: Students will be able to take dual credit courses in order to earn college credits.		Formative	· .		

Strategy 3 Details		Reviews			
Strategy 3: Provide workshops for students and parents on college topics including: FAFSA, completing applications, and		Formative		Summative	
scholarships.	Oct	Jan	Apr	June	
Strategy's Expected Result/Impact: Students will matriculate into a two or four year college after high school. Staff Responsible for Monitoring: C&I, High School teachers, administrators and counselors	N/A				
Results Driven Accountability - Equity Plan					
Strategy 4 Details		Rev	iews		
Strategy 4: Provide STEM co- and extra-curricular activities in grades PK-12 to all students.		Formative		Summative	
Strategy's Expected Result/Impact: Students will pursue career and college pathways in STEM	Oct	Jan	Apr	June	
Staff Responsible for Monitoring: STEM lead teachers at each campus, C&I	N/A				
Funding Sources: Robotics materials, competition fees, Science fair materials and competition fees, travel for competitions, STEM curriculum, STEM training - Citgo					
Strategy 5 Details		Rev	iews		
Strategy 5: Provide work-based learning opportunities through the TEA Summer CTE grant, the 21st Century CCLC ACE		Formative		Summative	
program, and other partnerships.	Oct	Jan	Apr	June	
Strategy's Expected Result/Impact: Students will gain work-based experience as well as soft skills development. Staff Responsible for Monitoring: C&I, High School teachers, administrators and counselors	N/A				
Results Driven Accountability - Equity Plan					
Funding Sources: Stipends for students and teachers participating in Summer Internships - Summer CTE Grant					
Strategy 6 Details		Rev	iews		
Strategy 6: Provide opportunities for students to earn Industry Based Certifications in Health Science, Culinary,		Formative		Summative	
Architecture & Construction, Business, Education, Welding, Graphic Design, and STEM pathways.	Oct	Jan	Apr	June	
Strategy's Expected Result/Impact: Students will gain valuable skills while exploring their interest in a post-secondary career pathway.	N/A				
Staff Responsible for Monitoring: CTE teachers, C&I, high school counselors and admin					
Funding Sources: CTE Curriculum, Supplies, Licenses, Assessment Fees - Perkins (244)					

Strategy 7 Details		Reviews					
Strategy 7: Increase the number of Career and Technology Education pathway completers through intentional counseling		Formative		Summative			
and scheduling, and career exploration activities.	Oct	Jan	Apr	June			
Strategy's Expected Result/Impact: Students will graduate with a coherent sequence in a pathway with increased college and career opportunities.	N/A						
Staff Responsible for Monitoring: counselors, AVID teachers, Investigating Careers teacher							
Funding Sources: Travel for students to attend career exploration events 21st Century CCLC (ACE) Grant, Travel for students to attend career exploration events Perkins (244)							
Strategy 8 Details		Rev	iews				
Strategy 8: Support students in Career Prep training including resume writing, job search, and interviewing skills.	Formative			Summative			
Strategy's Expected Result/Impact: Students will increase likelihood of employability in high demand, high wage	Oct	Jan	Apr	June			
jobs. Staff Responsible for Monitoring: Counselors, AVID, partnership programs	N/A						
Starr Responsible for Montering. Counselors, 11112, partitersing programs							
Strategy 9 Details	Reviews			Reviews			•
Strategy 9: Engage in planning for a P-TECH program at WOHS beginning in the 2025-2025 school year.		Formative		Summative			
Strategy's Expected Result/Impact: Students will graduate with credentials of value.	Oct	Jan	Apr	June			
Staff Responsible for Monitoring: C&I, High School teachers, administrators and counselors	N/A						
Strategy 10 Details		Rev	iews				
Strategy 10: Increase the number of students enlisting in the armed forces through early exposure to military careers,		Formative		Summative			
meetings with military recruiters, and increasing student participation in ROTC.	Oct	Jan	Apr	June			
Strategy's Expected Result/Impact: Students will enlist in the military following high school graduation. Staff Responsible for Monitoring: ROTC instructors, AVID	N/A						
Staff Responsible for Montoring. Rolle instructors, AVID							
Strategy 11 Details		Rev	iews				
Strategy 11: Support students in preparing for and taking their ASVAB exam.		Formative		Summative			
Strategy's Expected Result/Impact: Students will be prepared to enlist in the military.	Oct	Jan	Apr	June			
Staff Responsible for Monitoring: ROTC, counselors, teachers	N/A						
No Progress Continue/Modify	X Discor	ntinue		1			

Goal 1: P1: Ensure Student Success and Well-being

Performance Objective 3: Provide a safe, healthy, and nurturing environment for all.

Outcomes:

Reduction in DAEP placements from an average of 21 per month to 18 per month 94% attendance across the district.

High Priority

Evaluation Data Sources: Attendance data, Survey data, Discipline data

Strategy 1 Details					
Strategy 1: Students will receive support for their socio-emotional needs through Bear Time, T-CHATT. community, and		Formative		Summative	
school based counseling support.	Oct	Jan	Apr	June	
Strategy's Expected Result/Impact: Students will experience emotional well being. Staff Responsible for Monitoring: Executive Director of Student Services, counselors, CIS	N/A				
Funding Sources: Outside consultant for drug/alcohol/anti-vaping education and support Title IV (289)					
Strategy 2 Details	Reviews				
Strategy 2: Students will develop conflict resolution and anti-bullying skills and strategies through the Safe Schools	Formative			Summative	
Ambassadors program and counseling classes.	Oct	Jan	Apr	June	
Strategy's Expected Result/Impact: Student discipline issues will be reduced as student develop social skills and create an overall more positive school climate.	N/A				
Staff Responsible for Monitoring: WOJH and WOHS campus administration, counselors, Safe School Ambassadors family leaders.					
Funding Sources: Training and curriculum - Title IV (289)					
Strategy 3 Details		Reviews			
Strategy 3: DAEP placements will be reduced through a vaping program that addresses prevention and recovery from		Formative		Summative	
vaping.	Oct	Jan	Apr	June	
Strategy's Expected Result/Impact: Reduction in vaping incidents at school.	N/A		-		
Staff Responsible for Monitoring: Campus staff and administration.	1 1/ 1 1				

Strategy 4 Details		Reviews		
Strategy 4: Superintendent Student Advisory Council will provide input into issues impacting student well-being and		Formative		Summative
school/district culture	Oct	Jan	Apr	June
Strategy's Expected Result/Impact: Student leaders will make meaningful changes in overall school culture. Increase student morale. Staff Responsible for Monitoring: Superintendent, student leaders	N/A			
No Progress Continue/Modify	X Discon	itinue		

Goal 2: P2: Attract, Develop, Support, and Retain Highly Qualified and Effective Staff

Performance Objective 1: Attract highly qualified and effective staff

Outcome:

West Oso ISD will be 100% staffed with fully credentialed educators.

High Priority

Evaluation Data Sources: Teacher certification credentials, T-TESS data and student achievement data

Strategy 1 Details		Reviews		
Strategy 1: The Teacher Incentive Allotment will provide opportunities for teachers to receive designations and increased		Formative		Summative
pay.	Oct	Jan	Apr	June
Strategy's Expected Result/Impact: Increase teacher retention in West Oso as well as keeping high quality teachers in the classroom.	N/A			
Staff Responsible for Monitoring: Dr. Rivera, Ms. Denkeler, C&I team, campus administration				
Strategy 2 Details	Reviews			
Strategy 2: West Oso ISD will continue to work with TAMUCC and Alternative		Formative		
Certification Programs to develop a strong pool of highly qualified educators.	Oct	Jan	Apr	June
Strategy's Expected Result/Impact: West Oso ISD will be fully staffed with highly credentialed teachers. Staff Responsible for Monitoring: Director of Human Resources	N/A			
Strategy 3 Details		Rev	riews	•
Strategy 3: Offer competitive salaries and stipends		Formative		Summative
Strategy's Expected Result/Impact: Attract highly qualified staff to the district.	Oct	Jan	Apr	June
Staff Responsible for Monitoring: Director of Human Resources	N/A			
Funding Sources: Math and Science Stipends - Title II (255)				
No Progress Accomplished — Continue/Modify	X Discon	tinue	•	•

Goal 2: P2: Attract, Develop, Support, and Retain Highly Qualified and Effective Staff

Performance Objective 2: Develop and support highly qualified and effective staff.

Outcomes:

80% of all staff will respond agree/strongly agree for all key measurables

High Priority

Evaluation Data Sources: Climate survey data, professional development survey data, T-TESS data

Strategy 1 Details		Reviews			
Strategy 1: The district will provide needed high quality instructional resources.		Formative		Summative	
Strategy's Expected Result/Impact: Teachers will feel supported and equipped to deliver high quality instruction.	Oct	Jan	Apr	June	
Staff Responsible for Monitoring: C&I	N/A				
Strategy 2 Details		Rev	iews		
Strategy 2: All teachers will be provided with differentiated professional development and coaching support.		Formative		Summative	
Strategy's Expected Result/Impact: Teachers will experience continuous professional growth in order to provide	Oct	Jan	Apr	June	
high quality instruction. Staff Responsible for Monitoring: C&I	N/A				
Funding Sources: Travel, training and funds for on-campus training - Title I (211), Travel, training and funds for on-campus training - Title IV (289), Travel, training and funds for on-campus training - Perkins (244), Travel, training and funds for on-campus training - Title III (263), Travel, training and funds for on-campus training - Strong Foundation Implementation Grant					
Strategy 3 Details		Rev	iews		
Strategy 3: The Curriculum and Instruction Team will support novice teachers through the Bear Tips Academy induction		Formative		Summative	
program during their first three years in the profession.	Oct	Jan	Apr	June	
Strategy's Expected Result/Impact: Teachers will be equipped with the knowledge, skills, and resources needed to be impactful in the classroom. Teachers will receive necessary support with all aspects of their job. Teachers will develop a support system throughout the district.	N/A				
Staff Responsible for Monitoring: C&I					

Strategy 4 Details		Reviews			
Strategy 4: Teachers will be provided with consistent planning time weekly, and extended planning time throughout the		Formative		Summative	
year.	Oct	Jan	Apr	June	
Strategy's Expected Result/Impact: Teachers will be able to prepare high quality lessons, communicate Staff Responsible for Monitoring: Campus administration, C&I	N/A				
Strategy 5 Details		Rev	iews	•	
Strategy 5: All staff will be provided with a Mental Health Day each semester.		Formative		Summative	
Strategy's Expected Result/Impact: Staff will experience increased overall well being and reduce burn out.	Oct	Jan	Apr	June	
Staff Responsible for Monitoring: Director of Human Resources	N/A				
				•	

Goal 2: P2: Attract, Develop, Support, and Retain Highly Qualified and Effective Staff

Performance Objective 3: Retain highly qualified and effective staff

Teacher retention will increase from 80% to 90%

High Priority

Evaluation Data Sources: Teacher retention data

Strategy 1 Details		Reviews			
Strategy 1: Curriculum and Instruction Team		Formative		Summative	
will work with campus principals to	Oct	Jan	Apr	June	
connect every first and second year teacher with a qualified, trained mentor	N/A				
prior to the beginning of the school year.					
Strategy's Expected Result/Impact: Teachers will grow in their profession, and feel supported to stay in the profession.					
Staff Responsible for Monitoring: C&I					
Strategy 2 Details		Rev	iews		
Strategy 2: Recognition of campus based teacher of the year. Monthly recognition and celebrations, holiday		Formative		Summative	
celebrations, end of the year celebrations and national appreciation weeks.	Oct	Jan	Apr	June	
Strategy's Expected Result/Impact: Teachers will feel valued.	N/A				
Strategy 3 Details		Rev	iews	<u>'</u>	
Strategy 3: Support staff mental health through campus and district wide health and wellness activities, including Mental		Formative		Summative	
Health 101 training, as well as providing resources to community based support. Provide one mental health day per semester.	Oct	Jan	Apr	June	
Strategy's Expected Result/Impact: Retain current staff and improve overall well-being of all staff.	N/A				
Staff Responsible for Monitoring: Director of Human Resources					
No Progress Continue/Modify	X Discor	itinue	,		

Goal 3: P3: Broaden and Strengthen Connections with Families and Community to Achieve a Culture of Excellence

Performance Objective 1: Engage and Connect with Parents and Families.

Outcome:

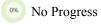
Increase response rate for parent/family surveys from 16% in 2023 to 40%. Increase the number of parents that will attend one event per semester

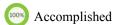
High Priority

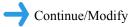
Evaluation Data Sources: Attendance at district events, survey data from district events, engagement with Parent Square

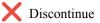
Strategy 1 Details			iews	
Strategy 1: Establish mechanisms for staff, parents, and community members to share ideas for improvement including:			Summative	
cipation in District and Campus Advisory Teams, Parent Involvement Surveys, Parent Advisory Group, Town Hall tings, and Superintendent Coffee		Jan	Apr	June
Strategy's Expected Result/Impact: Improve communication overall, and ensure that district initiatives are aligned with identified parent needs. Increase retention of current students.	N/A			
Staff Responsible for Monitoring: Superintendent, Parent Involvement Coordinator				
Problem Statements: Demographics 1				
	Reviews			
Strategy 2 Details		Rev	iews	
Strategy 2: Host campus and district-wide cultural, educational, and enrichment events including: Open House, District-		Review Formative	iews	Summative
Strategy 2: Host campus and district-wide cultural, educational, and enrichment events including: Open House, District-wide attendance incentives, Celebration of Education, Reading Under the Stars, Hispanic Heritage, Homecoming Parade,	Oct		Apr	Summative June
Strategy 2: Host campus and district-wide cultural, educational, and enrichment events including: Open House, District-	Oct N/A	Formative		
Strategy 2: Host campus and district-wide cultural, educational, and enrichment events including: Open House, District-wide attendance incentives, Celebration of Education, Reading Under the Stars, Hispanic Heritage, Homecoming Parade, Veteran's Day, and Black History Multicultural Celebration. Strategy's Expected Result/Impact: Strengthen relationships and build positive connections with families. Increase		Formative		

Strategy 3 Details	Reviews			
Strategy 3: Share information regarding emergency situations, district celebrations, instructional initiatives, enrichment	Formative			Summative
tivities and events through: quarterly newsletters, website, social media, and district wide communication app, Parent puare.		Jan	Apr	June
Strategy's Expected Result/Impact: Parents will feel safe sending their students to school and remain aware of activities within the district. Increase retention of current students.				
Staff Responsible for Monitoring: Superintendent, Instructional Technology Facilitator				
Problem Statements: Demographics 1				
0% No Progress 100% A geometriched Continue/Medify	Y Diggan	4inna		









Performance Objective 1 Problem Statements:

Demographics

Problem Statement 1: Student enrollment has been declining since 2019. Root Cause: There is an increase in students attending charter schools, home virtual programs, and homeschooling programs.

Goal 3: P3: Broaden and Strengthen Connections with Families and Community to Achieve a Culture of Excellence

Performance Objective 2: Engage and Connect with community members.

Outcome:

By the end of the 2024-25 school year, using a district-wide survey, baseline data will be collected Fall 2024 regarding quality of events/activities and level of engagement.

High Priority

Evaluation Data Sources: Utilize existing committees and events as an opportunity to receive feedback for improvement through surveys and focus groups.

Attendance data from activities.

Strategy 1 Details		Rev	riews		
Strategy 1: Increase community participation in existing events and activities: SHAC, Safety and Security Committee,			Summative		
Homecoming, Celebration of Education, State of the District, Trunk or Treat, Read Across America Day, Veteran's Day and Career Days.	Oct	Jan	Apr	June	
Strategy's Expected Result/Impact: Connect district staff and families to community resources. Increase partnerships for the purpose of staff development, funding, or work based learning opportunities.	N/A				
Staff Responsible for Monitoring: Executive Director of Safety and Student Services, C&I, campus administration, campus Career Day committees, special event committees					
Strategy 2 Details	Reviews				
Strategy 2: Utilize existing committees and events as an opportunity to receive feedback for improvement and plan for	Formative			Summative	
ditional activities.		Jan	Apr	June	
Strategy's Expected Result/Impact: District initiatives will be more closely aligned with community identified needs, and be strengthened through community input.	N/A				
Staff Responsible for Monitoring: Superintendent					
Strategy 3 Details		Rev	riews		
Strategy 3: Provide opportunities to partner with community organizations for service learning and advocacy for K-12		Formative		Summative	
students and staff.	Oct	Jan	Apr	June	
Strategy's Expected Result/Impact: This strategy is aligned with the district's vision of socially responsible citizens. Staff Responsible for Monitoring: Campus and district staff.	N/A				
No Progress Accomplished — Continue/Modify	X Discor	ntinue			

Goal 3: P3: Broaden and Strengthen Connections with Families and Community to Achieve a Culture of Excellence

Performance Objective 3: Engage and connect with businesses, Institutes of Higher Educations (IHE), non-profit organizations, and community leaders to build mutually beneficial partnerships.

Outcomes:

Establish a sustainable Education Foundation with strong leadership that can provide support for student and teacher innovation and achievement.

Increase the number of partnerships yearly by 5%.

High Priority

Evaluation Data Sources: Revenue generated through the Education Foundation.

Grants and scholarships awarded through the Education Foundation.

Placement of teacher candidates into full time teaching positions within the district.

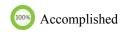
Participation of diverse students in opportunities such as Summer CTE, Youth Government.

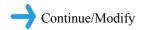
Participation of diverse students in service learning opportunities.

List of Grants and Partnerships.

Strategy 1 Details		Reviews			
Strategy 1: Continue to grow the Education Foundation in order to partner with the community to provide resources to		Formative	Summative		
enrich teaching, inspire learning, and maximize innovative opportunities within WOISD.	Oct	Jan	Apr	June	
Strategy's Expected Result/Impact: Students will be able to pursue higher education and teacher's will be encouraged through mini-grants to pursue innovation. Staff Responsible for Monitoring: Education Foundation Board including Superintendent, CFO, principal					
representative Strategy 2 Details		Rev	views		
Strategy 2: Continue and grow partnerships at IHEs and business partners to support the next generation of teachers,		Formative		Summative	
provide professional development opportunities for staff, and to enhance K-12 student learning opportunities.	Oct	Jan	Apr	June	
Strategy's Expected Result/Impact: Improving teacher instruction and student learning. Staff Responsible for Monitoring: Superintendent, director of Curriculum and Assessment	N/A				









Goal 4: P4: Generate Fiscally and Ethically Sound Decision Making that Addresses Current and Future Needs

Performance Objective 1: Maintain and plan for current and future facility needs.

Develop an initial Expense Projection Plan by Spring of 2025

Establish and maintain a comprehensive electronic inventory for books, supplies, technology, equipment, and furniture that reflects quantity and quality of all district property

Evaluation Data Sources: 4.1.1

Meeting agendas and minutes.

4.1.2

Progress reports will be updated in January, May, September.

4.1.3

Documentation regarding improvements and completed projects.

Strategy 1 Details	Reviews					
Strategy 1: Maintain Facility Committee that will meet quarterly in order to provide continual feedback.		Formative	ntive Summa			
Strategy's Expected Result/Impact: Make decisions based on input from internal and external stakeholders by	Oct	Jan	Apr	June		
prioritizing needs. Staff Responsible for Monitoring: CFO, Director of Maintenance and Transportation						
Strategy 2 Details	Reviews					
Strategy 2: Develop and maintain an Expense Projection Plan including identified needs as well as funding sources		Formative		Summative		
Strategy's Expected Result/Impact: Develop a balanced plan that considers the needs of all district campuses and departments. Staff Responsible for Monitoring: Director of Technology, Director of Maintenance and Transportation, Director of Curriculum and Assessment	Oct	Jan	Apr	June		
	N/A					
Strategy 3 Details		Rev	views	•		
Strategy 3: Develop facility and maintenance status report for internal and external communication.		Formative		Summative		
Strategy's Expected Result/Impact: Maintenance tasks will be done in a prioritized order leading to a safe campus.	Oct	Jan	Apr	June		
Staff Responsible for Monitoring: Campus admin and administrative assistants, Director of Maintenance, maintenance staff	N/A					

Strategy 4 Details		Rev	riews		
Strategy 4: Maintaining accurate inventory of all property including technology, furniture, books, equipment, and supplies.		Formative			
Strategy's Expected Result/Impact: Retain materials purchased by the district and reduce purchasing of unused	Oct	Jan	Apr	June	
materials that the district already has in another campus/department. Staff Responsible for Monitoring: CFO, librarians, Network Administrator, Director of Curriculum and Assessment, Director of Maintenance, Band directors					
Strategy 5 Details		Rev	iews		
Strategy 5: Increase the number of full time maintenance staff.	er of full time maintenance staff. Formative			Summative	
Strategy's Expected Result/Impact: Maintenance requests and work orders will be completed more quickly.	Oct	Jan	Apr	June	
Staff Responsible for Monitoring: Director of Maintenance and Transportation	N/A				
		tinue		•	

Goal 4: P4: Generate Fiscally and Ethically Sound Decision Making that Addresses Current and Future Needs

Performance Objective 2: Improve Safety through infrastructure, equipment, tools, and resources

Outcomes:

Full compliance with HB3 Safety Mandates

Three-year audit will have zero red flag warnings. Recommendations will be evaluated with the senior leadership team

Evaluation Data Sources: 4.2.1

Weekly monitoring of Interior and Exterior Door Trackers, and door alarm data

4.2.3

Utilize After Action Review data to ensure corrective actions are in place.

4.2.4

Protocols will be established regarding implementation of IDs. Adherence to protocols

Strategy 1 Details	Reviews				
Strategy 1: Keeping all exterior doors locked at all times, conduct checks daily, and prioritize needed door repairs		Formative		Summative	
Strategy's Expected Result/Impact: This measure will reduce risk of gun violence event in the district.	Oct	Jan	Apr	June	
Staff Responsible for Monitoring: All campus security, administrators, Executive Director of Safety and Security					
Strategy 2 Details	Reviews			<u> </u>	
Strategy 2: Add access control to campuses	Formative			Summative	
Strategy's Expected Result/Impact: Students will more quickly be able to re-enter the building in the case of a dangerous situation outside of the campus building. Staff Responsible for Monitoring: Director of Maintenance and Transportation	Oct	Jan	Apr	June	
	N/A				
Strategy 3 Details	Reviews				
Strategy 3: Implement district-wide Walkie Talkies and Raptor II software system.		Formative		Summative	
Strategy's Expected Result/Impact: Improve communication in an emergency situation to reduce harm and ensure	Oct	Jan	Apr	June	
Strategy's Expected Result/Impact: Improve communication in an emergency situation to reduce harm and ensure staff and students are safe. Staff Responsible for Monitoring: Executive Director of Student Services and Safety	N/A				

Strategy 4 Details		Rev	iews	
Strategy 4: ID badges for PK-12 will be issued with the expectation that students will be wearing them at all times.		Summative		
Strategy's Expected Result/Impact: Non-district students and staff will not be allowed to enter the building.	Oct	Jan	Apr	June
Staff Responsible for Monitoring: All campus administration, Executive Director of Safety and Student Services	N/A			
Strategy 5 Details		Rev	iews	•
Strategy 5: Expand the use of metal detectors from DAEP to the secondary campuses.		Formative		Summative
	0.1	Jan	Anr	June
Strategy's Expected Result/Impact: Increase security and reducing the c	Oct	Jan	Apr	June
Strategy's Expected Result/Impact: Increase security and reducing the c Staff Responsible for Monitoring: This measure will reduce risk of gun violence event in the district.	N/A	Jan	Apr	June

Goal 4: P4: Generate Fiscally and Ethically Sound Decision Making that Addresses Current and Future Needs

Performance Objective 3: Build a healthy fund balance through transparency and strong financial stewardship

Outcomes:

'A' rating on the Financial Integrity Reporting System of Texas Increase enrollment by 5%.

High Priority

Evaluation Data Sources: Adopts and maintains an annual balanced budget.

Student-teacher ratios

Staff-student ratios

Administrative costs

Attendance and enrollment data

Monthly analysis of revenue vs expenditures

Settle-up amounts

Strategy 1 Details	Reviews			
Strategy 1: Proactive and responsive budgeting and business practices including: accurate PEIMS coding, efficient use of		Formative		Summative
software systems, and maintaining timely data regarding current cash-flow and yearly projections. Strategy's Expected Result/Impact: Improve district FIRST rating. Staff Responsible for Monitoring: CFO, Accountant, PEIMS coordinator, Director of Curriculum and Assessment, Instructional Technology Coordinator		Jan	Apr	June
Strategy 2 Details	Reviews			
Strategy 2: Increase revenue through: improving attendance, increase I&S rate in order to pay off debt early, pursuing grant	Formative Su			Summative
opportunities, and selling of real estate.	Oct	Jan	Apr	June
Strategy's Expected Result/Impact: Increase debt capacity, FIRST rating, and fund balance. Staff Responsible for Monitoring: CFO	N/A			

Strategy 3 Details		Rev	riews	
Strategy 3: Reduce spending by adjusting staffing yearly to reflect current student enrollment, prioritizing instructional and		Summative		
programmatic needs, eliminating all excessive spending (strategic abandonment).	Oct	Jan	Apr	June
Staff Responsible for Monitoring: CFO, Director of Human Resources, Director of Curriculum and Assessment	N/A			
Strategy 4 Details	Reviews			
Strategy 4: Increase enrollment through strategic marketing of programs offered in the district.	Formative Summa			Summative
Strategy's Expected Result/Impact: Increase enrollment and retention of current students.	Oct	Jan	Apr	June
Staff Responsible for Monitoring: Superintendent	N/A			
Problem Statements: Demographics 1				
No Progress Accomplished Continue/Modify	X Discor	ntinue		
The Progress Processing in the Processing Processing in the Proces	Discor			

Performance Objective 3 Problem Statements:

Demographics

Problem Statement 1: Student enrollment has been declining since 2019. **Root Cause**: There is an increase in students attending charter schools, home virtual programs, and homeschooling programs.

State Compensatory

Budget for District Improvement Plan

Total SCE Funds: \$1,570,925.00 **Total FTEs Funded by SCE:** 0

Brief Description of SCE Services and/or Programs

SCE money is being utilized for Counseling support, staff to provide small classes, truancy officer, and supplemental instructional materials. Supplemental instructional materials include science lab, novels, manipulatives for hands-on activities in all curricular areas.

Title I

1.1: Comprehensive Needs Assessment

Documentation housed in shared Google Drive.

2.1: Campus Improvement Plan developed with appropriate stakeholders

Documentation housed in shared Google Drive.

2.2: Regular monitoring and revision

Documentation housed in shared Google Drive.

2.3: Available to parents and community in an understandable format and language

Documentation housed in shared Google Drive.

2.4: Opportunities for all children to meet State standards

Documentation housed in shared Google Drive.

2.5: Increased learning time and well-rounded education

Documentation housed in shared Google Drive.

2.6: Address needs of all students, particularly at-risk

Documentation housed in shared Google Drive.

3.1: Annually evaluate the schoolwide plan

Documentation housed in shared Google Drive.

4.1: Develop and distribute Parent and Family Engagement Policy

Documentation housed in shared Google Drive.

4.2: Offer flexible number of parent involvement meetings

Documentation housed in shared Google Drive.

5.1: Determine which students will be served by following local policy

N/A

Title I Personnel

<u>Name</u>	<u>Position</u>	<u>Program</u>	<u>FTE</u>
Carlina Davis	Third Grade Teacher		1
Crystal Delagarza	Secondary Instructional Facilitator		1
Elizabeth Garcia	Fourth Grade Teacher		1
Gracie Stillman	Homeless & Drop-out Prevention Admin		1
Jennifer Holmes	Seventh Grade Math Teacher		1
Kammie Starry	Elementary Instructional Facilitator		1
Marissa Hernandez	Fifth Grade Teacher		1
Martha Torres	First Grade Teacher		1
Melany Solis	High School Science Teacher		1
Rosa Ortega	Third Grade Teacher		1
Stephanie Starry	First Grade Teacher		1

District Funding Summary

			Title I (211)					
Goal	Objective	Strategy	Resources Needed	Account Code	Amount			
1	1	1	HQIM		\$0.00			
1	1	2	Data disaggregation software and programs (Lead4ward, Eduphoria)		\$0.00			
1	1	3	During the day tutors		\$0.00			
1	2	2	Extra-duty pay for tutors (after school, Saturday, summer)		\$0.00			
2	2	2	Travel, training and funds for on-campus training		\$0.00			
				Sub-Total	\$0.00			
			Budgeted	l Fund Source Amount	\$1,076,171.00			
+/- Difference								
	Title II (255)							
Goal	Objective	Strategy	Resources Needed	Account Code	Amount			
2	1	3	Math and Science Stipends		\$0.00			
Sub-Total					\$0.00			
			Budget	ted Fund Source Amoun	\$129,425.00			
				+/- Difference	\$129,425.00			
			Title III (263)					
Goal	Objective	Strategy	Resources Needed	Account Code	Amount			
2	2	2	Travel, training and funds for on-campus training		\$0.00			
				Sub-To	\$0.00			
			Budg	geted Fund Source Amou	nt \$15,977.00			
				+/- Differen	ce \$15,977.00			
			Title IV (289)					
Goal	Objective	Strategy	Resources Needed	Account Code	Amount			
1	1	2	Professional Learning on data disaggregation and individual/group goal setting.		\$0.00			
1	1	4	AP Testing Materials		\$0.00			
1	3	1	Outside consultant for drug/alcohol/anti-vaping education and support.		\$0.00			
1	3	2	Training and curriculum		\$0.00			

			Title IV (289)		
Goal	Objective	Strategy	Resources Needed	Account Code	Amount
2	2	2	Travel, training and funds for on-campus training		\$0.00
				Sub-Total	\$0.00
			Budg	geted Fund Source Amount	\$75,758.00
				+/- Difference	\$75,758.00
			EMAT		
Goal	Objective	Strategy	Resources Needed	Account Code	Amount
1	1	1	HQIM		\$0.00
1	1	3	IXL		\$0.00
1	1	3	Boost		\$0.00
1	1	4	Dual Credit Books		\$0.00
		•		Sub-Total	\$0.00
			Budget	ted Fund Source Amount	\$144,053.00
				+/- Difference	\$144,053.00
			IDEA-B (224)	•	
Goal	Objective	Strategy	Resources Needed	Account Code	Amount
					\$0.00
•				Sub-Total	\$0.00
			Budget	ted Fund Source Amount	\$432,489.00
+/- Difference				\$432,489.00	
			Strong Foundation Implementation Grant	•	
Goal	Objective	Strategy	Resources Needed	Account Code	Amount
1	1	1	HQIM		\$0.00
2	2	2	Travel, training and funds for on-campus training		\$0.00
· · · · · · · · · · · · · · · · · · ·		•	·	Sub-Total	\$0.00
Budgeted Fund Source Amount				\$271,500.00	
				+/- Difference	\$271,500.00
			Blended Learning Grant	<u>'</u>	
	Objective	Strategy	Resources Needed	Account Code	Amount
Goal	Objective				
Goal	1	3	Zearn		\$0.00

			Blended Learning Grant		
Goal	Objective	Strategy	Resources Needed	Account Code	Amount
	Budgeted Fund Source Amount			geted Fund Source Amount	\$85,000.00
				+/- Difference	\$85,000.00
			21st Century CCLC (ACE) Grant		
Goal	Objective	Strategy	Resources Needed	Account Code	Amount
1	2	7	Travel for students to attend career exploration events.		\$0.00
				Sub-Total	\$0.00
			Budge	eted Fund Source Amount	\$970,400.00
				+/- Difference	\$970,400.00
			Perkins (244)		
Goal	Objective	Strategy	Resources Needed	Account Code	Amount
1	2	1	Welding and Health Science supplies and equipment		\$0.00
1	2	6	CTE Curriculum, Supplies, Licenses, Assessment Fees		\$0.00
1	2	7	Travel for students to attend career exploration events.		\$0.00
2	2	2	Travel, training and funds for on-campus training		\$0.00
				Sub-Total	\$0.00
Budgeted Fund Source Amount				\$36,206.00	
+/- Difference				\$36,206.00	
			Summer CTE Grant		
Goal	Objective	Strategy	Resources Needed	Account Code	Amount
1	2	5	Stipends for students and teachers participating in Summer Internships		\$0.00
				Sub-Total	\$0.00
			Bud	geted Fund Source Amount	\$50,000.00
				+/- Difference	\$50,000.00
			SAFE Cycle 2 Safety Grant		
Goal	Objective	Strategy	Resources Needed	Account Code	Amount
					\$0.00
				Sub-Total	\$0.00
Budgeted Fund Source Amount				\$150,000.00	
				+/- Difference	\$150,000.00

Citgo					
Goal	Objective	Strategy	Resources Needed	Account Code	Amount
1	2	4	Robotics materials, competition fees, Science fair materials and competition fees, travel for competitions, STEM curriculum, STEM training		\$0.00
Sub-Total				\$0.00	
Budgeted Fund Source Amount			\$60,000.00		
+/- Difference				\$60,000.00	
Grand Total Budgeted				\$3,496,979.00	
Grand Total Spent				\$0.00	
+/- Difference				\$3,496,979.00	

Policies, Procedures, and Requirements

The following policies, procedures, and requirements are addressed in the District Improvement Plan. District addressed Policies, Procedures, and Requirements will print with the District Improvement Plan:

Title	Person Responsible	Review Date	Addressed By	Addressed On
Bullying Prevention	RJ Alvarado	9/2/2024	Kim Moore	9/8/2024
Child Abuse and Neglect	Rhonda Garcia	9/2/2024	Kim Moore	9/8/2024
Coordinated Health Program	RJ Alvarado	9/2/2024	Kim Moore	9/8/2024
Decision-Making and Planning Policy Evaluation	Kim Moore		Kim Moore	9/8/2024
Disciplinary Alternative Education Program (DAEP)	Belinda Gamez	9/2/2024	Kim Moore	9/8/2024
Dyslexia Treatment Program	Dr. Roana Rivera	9/2/2024	Kim Moore	9/8/2024
Pregnancy Related Services	Counselors	9/15/2024	Kim Moore	9/15/2024
Post-Secondary Preparedness	Rhonda Garcia	5/13/2024	Kim Moore	9/14/2024
Recruiting Teachers and Paraprofessionals			Kim Moore	11/3/2024
Student Welfare: Crisis Intervention Programs and Training	RJ Alvarado	9/2/2024	Kim Moore	9/8/2024
Student Welfare: Discipline/Conflict/Violence Management	RJ Alvarado	9/2/2024	Kim Moore	9/8/2024
Texas Behavior Support Initiative (TBSI)	Dr. Roana Rivera	9/2/2024	Kim Moore	9/8/2024
Job Description for Peace Officers, Resource Officers & Security Personnel	RJ Alvarado	9/2/2024	Kim Moore	11/3/2024
Homeless Plan	Gracie Stillman	11/1/2024	Kim Moore	11/3/2024
Parent and Family Engagement Policy	Judith Gonzalez-Rodriguez	11/1/2024	Kim Moore	11/3/2024
Title III Parent Family Engagement Plan	Belinda Ramos-Pinder	11/1/2024	Kim Moore	11/3/2024